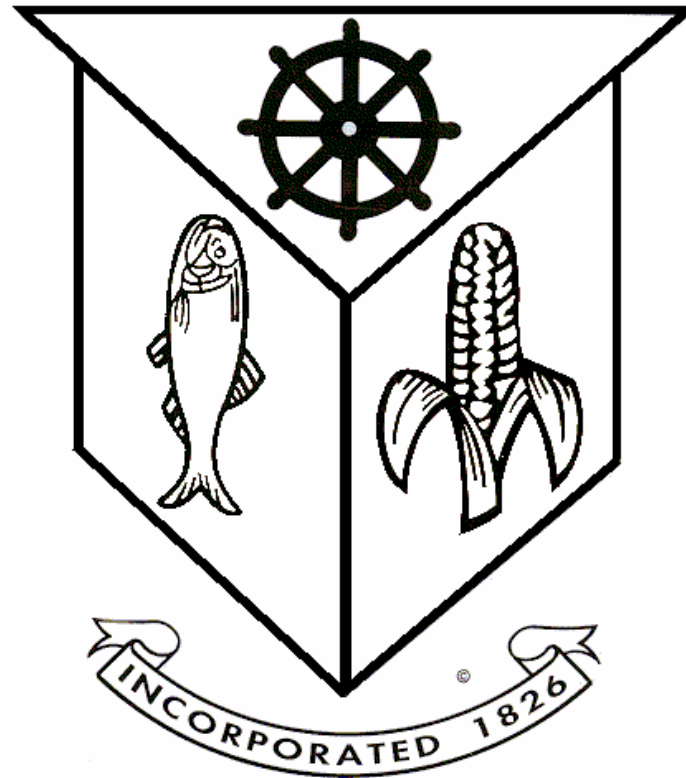


Town of Madison Annual Town Meeting January 27, 2009



Madison Connecticut



Annual Town Meeting

- Town of Madison Charter Section 2.1.4.1
“There shall be an Annual Town Meeting held at 7:30 pm no later than 45 days from the start of each calendar year. The agenda shall include the audit report of the previous fiscal year, a State of the Town report, and a Five-Year Capital Plan. The Board of Selectmen may add, and publish notice thereof, additional items of business to the call of the meeting.”



LEGAL NOTICE

TOWN OF MADISON

ANNUAL TOWN MEETING

1. State of the Town Report and Five-Year Capital Plan
First Selectman Alfred J. Goldberg
2. State of the Schools Report
Chairman, Board of Education, Robert G. Hale
Superintendent of Schools, David J. Klein



Legal Notice Continued

3. To receive the Annual Report of the permanent Boards, Commissions, Agencies, Committees and Town's Auditor Report.
4. To consider and take action on line-item transfer request from Facilities for \$500,000 from Garage Equipment Storage Bay to Island Avenue Roof Replacement.



A Government of Volunteer and Citizens

Board of Assessment Appeals
Bauer Park Advisory Committee
Beach & Recreation Commission
Building Code of Appeals
Conservation Commission
Economic Development Commission
Board of Education
Employee Retirement Board
Board of Finance
Firemen's Benefit Committee
Flood & Erosion Control
Historic Commission
Inland Wetlands Commission
Job Evaluation Committee

Planning & Zoning Commission
Police Commission
Police Retirement Board
Rockland Preserve Committee
Board of Selectmen
Selectmen's Council on Youth Substance Abuse
Senior Citizen Commission
Shellfish Commission
Solid Waste Disposal
Town Landscape Committee
Water Pollution Control Authority
Youth Services Board
Zoning Board of Appeals

Madison Connecticut



A Government of Volunteers and Citizens

Ad-Hoc Study on Cell Towers

Ad-Hoc Energy Committee

Ad-Hoc Ethics Program Committee

Ad-Hoc Senior And Disabled Tax Relief Committee 2008

Pre-referendum Project Committee/Senior Center Ambulance Center Plan

Project Review Committee – Scranton Memorial Library Expansion Plan

Advisory Committee on Community Appearance (ACCA)

Madison Center Project Committee

Madison Connecticut



Public Policy Initiatives

- Exploration of further Cooperative Activities with Neighboring Towns
- Enhancing Senior Tax Relief
- Formation of Ethics Study Committee
- Proposals for Adding to the Town's Building Assets
 - Library
 - Ambulance Facility
 - Senior Center



Public Policy Initiatives

- Formalizing Capital Project Approval Process
- Proposed changes to Zoning Regulations for South of Boston Post Road Area
- Drug Free Community Projects
- Energy Conservation
- Formalizing and Energizing the Town's Land Acquisition Efforts
- Coordinating and interpreting activities of our Land Use Commissions: Zoning Board of Appeals, Planning & Zoning, Inland Wetlands, Conservation Commission and Beach & Recreation Commission.



Infrastructure Improvements

- New Ambulance Vehicle put into service
- New Fire Engine Tanker ordered for Madison Hose Company #1
- Surf Club Roof Replacement
- New Train Station Opened
- Additional Cell Tower now being constructed
- Regional Website being developed



Infrastructure Improvements

- Storm Drainage Improvements on Summer Hill Road
- Railroad Avenue Re-engineering and Reconstruction
- Downtown Improvement Project – Funding Approved for Phase 1
- Island Avenue School Boiler Replacement



Infrastructure Improvements

- Flooring Replacement in Arts Barn and Town Gymnasium
- Water Tank for Fire Emergencies installed at Opening Hill/Blinshed Intersection
- Scenic Road Designation received for Route 1 between Neck Road and Lovers Lane



Infrastructure Improvements

- A Citizens Group is proposing to raise private monies to fund payments to the Town for improvements at Strong Field
- Series of measures implemented to improve the experience of voters coming to the polls on Election Day



FIVE YEAR CAPITAL PLAN

Fiscal Year	2008/2009	1/23/2009	2009-2010	2010-2011	2011-2012	2012-2013	2013-2014
Budget Detail	Funding	Balance	Budget Request	Estimate	Estimate	Estimate	Estimate
Technology	100,000	240,762	50,000	75,000	75,000	75,000	75,000
Major Roads	235,000	1,115,796	235,000	325,000	325,000	325,000	350,000
Highway Equipment	160,000	207,606	135,000	160,000	170,000	170,000	170,000
Town Center Renovation Project *		101,758					
Vehicles							
Ambulance	65,000	68,387	65,000	49,335	49,335	49,335	49,335
Madison Fire Dept	150,000	968	120,000	150,000	150,000	175,000	175,000
North Madison	80,000	146,305	115,000	90,000	90,000	90,000	90,000
Police	65,000	10,960	58,000	58,000	75,000	75,000	75,000
Public Safety							
Communications	125,000	220,869	75,000	125,000	125,000	125,000	125,000
Water Tank Installation	50,000	45,137	50,000	50,000	50,000	50,000	50,000
Hose Equipment- Madison Hose	15,000	7,568	15,000	15,000	15,000	15,000	15,000
Hose Equipment- North Madison	15,000	36,810	15,000	15,000	15,000	15,000	15,000
Total	1,060,000	2,202,928	933,000	1,112,335	1,139,335	1,164,335	1,189,335

*Town Center Renovation Project additional funding
 \$500,000 STEAP GRANT (Small Town Economic Assistance Program)
 \$250,000 Urban Action Grant Program

CAPITAL MAINTENANCE PROJECTS

CAPITAL MAINTENANCE PROJECTS	
2009-2010 BUDGET REQUEST	
The following projects were unanimously approved by the Facilities Project Review Committee on January 8, 2009.	
LOCAP PROJECTS	2009-2010 Requested
Town Garage / Expand Equipment Storage and Repair Bay <i>(Funding approved in 2007-2008 Budget reallocated to Island Roof Project)</i>	\$500,000
Accessibility Modifications	\$25,000
Planning and Engineering / Facilities Review for Town and Public Schools	\$35,000
Energy Efficiency Enhancements*	\$22,832
Town Campus Gym Roof / flat section	\$75,000
Island / Replace Steam Traps / completes heating project	\$95,000
Robert H. Brown / replace gym heating and hot water	\$315,000
Ryerson School / replace of heating system	\$270,000
Total	\$1,337,832
<i>Schedules supporting the requested expenditure amounts will be on file in the Selectman's Office.</i>	
<i>* Energy grant applied to master account 2008-2009 \$22,832.96</i>	



BlumShapiro

To the Board of Finance
Town of Madison, Connecticut

We have audited the financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the Town of Madison, Connecticut, for the year ended June 30, 2008 and have issued our report thereon dated November 8, 2008. Professional standards require that we provide you with the following information related to our audit.

Our Responsibilities Under Auditing Standards Generally Accepted in the United States of America, OMB Circular A-133 and the State Single Audit Act

As stated in our engagement letter dated June 20, 2008, our responsibility, as described by professional standards, is to express opinions about whether the financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with accounting principles generally accepted in the United States of America. Our audit of the financial statements does not relieve you or management of your responsibilities.

As part of our audit, we considered the Town of Madison, Connecticut's internal control over financial reporting in order to determine our auditing procedures for the purpose of expressing our opinions on the financial statements and not to provide assurance on the internal control over financial reporting. We also considered internal control over compliance with requirements that could have a direct and material effect on a major federal or state program in order to determine our auditing procedures for the purpose of expressing our opinion on compliance and not to test and report on internal control over compliance in accordance with OMB Circular A-133 and the State Single Audit Act.

Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the financial statements are free of material misstatement. As part of obtaining reasonable assurance about whether the Town of Madison, Connecticut's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grants, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit. Also in accordance with OMB Circular A-133 and the State Single Audit Act, we examined, on a test basis, evidence about the Town of Madison, Connecticut's compliance with the types of compliance requirements described in the U.S. Office of Management and Budget (OMB) *Circular A-133 Compliance Supplement* applicable to each of its major federal programs, and the compliance requirements described in the Compliance Supplement to the State Single Audit Act applicable to each of its major state programs for the purpose of expressing an opinion on the Town of Madison, Connecticut's compliance with those requirements. While our audit provides

Madison Connecticut



Town of Madison, Connecticut
Page Two

a reasonable basis for our opinion, it does not provide a legal determination on the Town of Madison, Connecticut's compliance with those requirements.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

Other Information in Documents Containing Audited Financial Statements

Management may include the audited financial statements in an official statement for the sale of debt and/or other documents such as an annual report. Our responsibility for the other information in these documents containing the entity's financial statements does not extend beyond the financial information identified in this report. We do not have an obligation to perform any procedures to corroborate other information contained in these documents. We have not performed any additional procedures with respect to these documents.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters in June 2008.

Significant Audit Findings

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Town of Madison, Connecticut are described in Note 1 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during the year. We noted no transactions entered into by the Town of Madison, Connecticut during the year for which there is a lack of authoritative guidance or consensus. There are no significant transactions that have been recognized in the financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. There were no sensitive estimates significant to the financial statements



Town of Madison, Connecticut
Page Three

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

Disagreements with Management

For purposes of this letter, professional standards define a disagreement with management as a financial accounting, reporting or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated November 8, 2008.

Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the Town of Madison, Connecticut's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

Other Audit Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as Town of Madison, Connecticut's auditors. However, these discussions occurred in the normal course of our professional relationship, and our responses were not a condition to our retention.



Town of Madison, Connecticut
Page Four

This information is intended solely for the use of the Board of Finance and management of the Town of Madison, Connecticut and is not intended to be and should not be used by anyone other than these specified parties.

Blum, Shapiro & Company, P.C.

November 8, 2008

Madison Connecticut



TAXABLE GRAND LIST HISTORY

Grand List as of 10/1	Residential Property	Commercial & Industrial Real Property	All Land	Vacant Land	Personal Property	Motor Vehicle	Gross Taxable Grand List	Less		Net Taxable Grand List	Increase/ Decrease	% Increase
								Veteran's Blind & Relief for Elderly				
1982	\$ 325,220,150	\$ 26,908,300		\$ 4,626,670	\$ 10,263,250	\$ 31,439,598	\$ 398,457,968	(\$1,866,129)	\$ 396,591,839			
1983	\$ 323,933,880	\$ 33,220,140		\$ 3,700,390	\$ 11,176,230	\$ 35,628,741	\$ 407,659,381	(\$1,838,854)	\$ 405,820,527	\$9,228,688	2.33%	
1984	\$ 340,383,710	\$ 29,012,810		\$ 3,537,910	\$ 12,301,990	\$ 41,188,432	\$ 426,424,852	(\$1,674,070)	\$ 424,750,782	\$18,930,255	4.66%	
1985	\$ 350,787,830	\$ 31,222,690		\$ 3,418,300	\$ 14,179,755	\$ 46,695,683	\$ 446,304,258	(\$1,804,240)	\$ 444,500,018	\$19,749,236	4.65%	
1986	\$ 365,935,140	\$ 32,646,950		\$ 3,415,720	\$ 16,401,668	\$ 53,292,610	\$ 471,692,088	(\$2,626,940)	\$ 469,065,148	\$24,565,130	5.53%	
1987	\$ 274,323,020	\$ 26,260,550	\$ 117,877,590		\$ 17,345,723	\$ 49,890,200	\$ 485,697,083	(\$2,554,750)	\$ 483,142,333	\$14,077,185	3.00%	
1988	\$ 281,474,225	\$ 27,921,450	\$ 121,334,605		\$ 17,866,313	\$ 53,383,763	\$ 501,980,356	(\$2,431,880)	\$ 499,548,476	\$16,406,143	3.40%	
1989	\$ 290,235,465	\$ 28,761,680	\$ 122,278,785		\$ 19,414,019	\$ 54,524,450	\$ 515,214,399	(\$2,522,970)	\$ 512,691,429	\$13,142,953	2.63%	
1990	\$ 608,174,000	\$ 63,743,840	\$ 555,299,070		\$ 23,874,363	\$ 56,047,955	\$ 1,307,139,228	(\$6,778,670)	\$ 1,300,360,558	\$787,669,129	153.63%	
1991	\$ 618,581,640	\$ 63,760,550	\$ 554,939,465		\$ 23,576,066	\$ 54,081,810	\$ 1,314,939,531	(\$6,885,510)	\$ 1,308,054,021	\$7,693,463	0.59%	
1992	\$ 643,970,870	\$ 63,773,430	\$ 540,695,370		\$ 22,858,116	\$ 58,995,390	\$ 1,330,293,176	(\$6,236,250)	\$ 1,324,056,926	\$16,002,905	1.22%	
1993	\$ 645,374,300	\$ 71,275,460	\$ 549,106,970		\$ 22,006,869	\$ 73,566,790	\$ 1,361,330,389	(\$6,185,500)	\$ 1,355,144,889	\$31,087,963	2.35%	
1994	\$ 667,946,790	\$ 72,213,150	\$ 554,720,140		\$ 23,912,649	\$ 81,688,760	\$ 1,400,481,489	(\$6,908,140)	\$ 1,393,573,349	\$38,428,460	2.84%	
1995	\$ 687,119,785	\$ 72,960,020	\$ 559,854,435		\$ 26,426,991	\$ 91,399,461	\$ 1,437,760,692	(\$6,994,790)	\$ 1,430,765,902	\$37,192,553	2.67%	
1996	\$ 704,386,525	\$ 74,028,100	\$ 561,422,605		\$ 29,820,008	\$ 95,506,102	\$ 1,465,163,340	(\$6,847,870)	\$ 1,458,315,470	\$27,549,568	1.93%	
1997	\$ 720,977,225	\$ 75,707,100	\$ 559,891,565		\$ 31,832,642	\$ 98,552,194	\$ 1,486,960,726	(\$8,728,710)	\$ 1,478,232,016	\$19,916,546	1.37%	
1998	\$ 1,162,803,910	\$ 77,765,900		\$ 23,126,900	\$ 35,043,491	\$ 106,314,974	\$ 1,405,055,175	(\$8,000,340)	\$ 1,397,054,835	-\$81,177,181	-5.49%	
1999	\$ 1,189,624,530	\$ 77,409,960		\$ 18,463,850	\$ 36,230,150	\$ 118,643,990	\$ 1,440,372,480	(\$6,865,950)	\$ 1,433,506,530	\$36,451,695	2.61%	
2000	\$ 1,212,209,930	\$ 80,538,130		\$ 16,352,350	\$ 40,060,493	\$ 126,419,934	\$ 1,475,580,837	(\$6,880,562)	\$ 1,468,700,275	\$35,193,745	2.46%	
2001	\$ 1,233,807,770	\$ 83,937,000		\$ 13,473,750	\$ 38,756,610	\$ 130,286,800	\$ 1,500,261,930	(\$6,798,750)	\$ 1,493,463,180	\$24,762,905	1.69%	
2002	\$ 2,051,811,550	\$ 117,903,580		\$ 13,088,890	\$ 40,105,896	\$ 135,916,850	\$ 2,358,826,766	(\$12,243,750)	\$ 2,346,583,016	\$853,119,836	57.12%	
2003	\$ 2,073,835,190	\$ 119,480,190		\$ 12,127,290	\$ 41,563,640	\$ 132,095,630	\$ 2,379,101,940	(\$12,476,400)	\$ 2,366,625,540	\$20,042,524	0.85%	
2004	\$ 2,084,822,090	\$ 126,170,880		\$ 16,039,180	\$ 42,287,931	\$ 141,428,890	\$ 2,410,748,971	(\$12,640,420)	\$ 2,398,108,551	\$31,483,011	1.33%	
2005	\$ 2,109,713,890	\$ 127,424,090		\$ 14,882,180	\$ 43,296,809	\$ 147,753,990	\$ 2,443,070,959	(\$12,081,740)	\$ 2,430,989,219	\$32,880,668	1.37%	
2006	\$ 2,132,835,990	\$ 126,845,880		\$ 14,348,080	\$ 43,116,796	\$ 148,494,560	\$ 2,465,641,306	(\$11,702,220)	\$ 2,453,939,086	\$22,949,867	0.94%	
2007	\$ 3,058,582,900	\$ 172,197,800		\$ 21,908,500	\$ 46,893,894	\$ 148,286,600	\$ 3,447,869,694	(\$11,237,058)	\$ 3,436,632,636	\$982,693,550	40.05%	
							2007 after BAA changes		\$ 3,412,821,981			
			All Real Estate		Personal	Motor Vehicle	Gross Assmnt	Exemptions	Net Assessment	Increase		
2008			\$ 3,256,544,530		\$ 47,054,183	\$ 139,201,095	\$ 3,442,799,808	(\$11,182,650)	\$ 3,431,617,158	\$18,795,177	0.55%	
							2008 Grand List Summary		Real Estate	\$27,790,730		
									Personal Property	\$48,692		
									Motor Vehicle	-\$9,044,245		



Ratings and Mill Rates by Municipality

<u>Municipality</u>	<u>Rating</u>	<u>Mill Rate</u>
Branford	Aa2	\$21.76
Cheshire	Aa2	\$27.15
Clinton	A1	\$19.57
Durham	N/A	\$26.25
East Haven	A3	\$37.75
Guilford	Aa2	\$23.16
Hamden	A2	\$27.95
Killingworth	A1	\$27.63
Madison	Aa1	\$22.28
Middlebury	A1	\$31.32
Southbury	Aa3	\$25.10
West Haven	Baa2	\$27.96

❖ Business New Haven – December 2008

Madison Connecticut



Budget Workshop Schedule

Monday, January 5, 2009	Town Requested Budget Due
Tuesday, January 20, 2009	Distributed to Board of Selectmen and Board of Finance
Wednesday, January 21, 2009 Room A – Town Campus 12:30 pm 1:00 pm 2:00 pm 2:30 pm 3:15 pm 3:45 pm 4:00 pm 5:00 pm	Budget Presentations by Department to Board of Selectmen and Board of Finance Beach and Recreation Human Services Town Services Public Works and Facilities Health and Emergency Management <i>break</i> Police Technology
Saturday, January 24, 2009 Room A – Town Campus 9:15 am 10:00 am 10:45 am 11:30 am 12:00 pm 1:00 pm 2:00 pm	Budget Presentations to Board of Selectmen and Board of Finance Scranton Library Madison Hose North Madison Fire Company Madison Ambulance VNA Capital Reserve Accounts Finance/Town Administration <i>(Including Pension Funding)</i> <i>Lunch break</i> Review of Budget - BOS
Wednesday, January 28, 2009 7:30 p.m. – Room A – Town Campus.	Board of Selectmen Review of Town Budget
Monday, February 9, 2009 7:30 p.m. – Room D – Town Campus	Board of Selectmen Review of Town Budget
Monday, February 9, 2009	Board of Education submits budget to BOS and BOF
Thursday, February 12, 2009 Room C – Hammonasset Room 6:00 p.m. – 7:30 p.m. 7:30 p.m. -	Continue discussion on Town Budget (if required) Board of Education Presentation to Board of Selectmen and Board of Finance



Budget Workshop Schedule

Wednesday, February 25, 2009 7:30 pm – Room C – Hammonasset Room	Board of Selectmen review of BOE budget
Monday, March 2, 2009 7:30 pm – Room C – Hammonasset Room	BOS Final Action on town and BOE Budget
Wednesday, March 4, 2009 7:30 pm Auditorium – Walter C. Polson Middle School	Public Hearing Board of Finance Board of Selectmen and Board of Education Presentations
Wednesday, March 11, 2009 7:30 pm – Room A – Town Campus	Board of Finance Budget Review and Action
Wednesday, March 18, 2009 7:30 pm – Room A – Town Campus	Board of Finance Budget Review and Action (Regularly scheduled BOF Meeting)
Tuesday, March 24, 2009 7:30 pm – Room A – Town Campus	Board of Finance Budget Review and Action (Health Insurance, LOCAP, Planned & Cycled Maintenance)
Wednesday, April 1, 2009 7:30 p.m. – Room A – Town Campus	Board of Finance Budget Review and Action
Thursday, April 9, 2008	Board of Finance Recommended Budget Due
Thursday, April 16, 2009	Budget Legal Notice Due to The Source
Thursday, April 23, 2009	Budget Legal Notice Printed in The Source
Tuesday, April 28, 2009 7:30 pm Auditorium – Walter C. Polson Middle School	Budget Public Hearing
Wednesday, April 29, 2009 7:30 pm – Room A – Town Campus	Board of Finance Budget Workshop Review & Action
Thursday, April 30, 2009 7:30 pm – Room A – Town Campus	Board of Finance Final Budget Workshop Review & Action
Friday, May 1, 2009	Legal Notice to The Source
Thursday, May 7, 2009	Published in The Source
Thursday, May 14, 2009	Published in The Source
Tuesday, May 19, 2009	Recommended Referendum Date
Wednesday, May 20, 2009 7:30 pm – Room A – Town Campus	Board of Finance Sets Mill Rate (Regularly Schedule BOF Meeting)



Funds Brought to Madison to Supplement or Supplant Taxpayer Dollars

- Construction of New Cell Tower on Town Owned Land is beginning to produce revenue of \$14,400 per year
- CT. Small Town Economic Assistance Program Act (STEAP) funding totaling \$500,000 has been secured to fund the Downtown Improvement Project Phase 1
- Urban Action Grant funding totaling \$250,000 has been secured to fund the Downtown Improvement Project Phase 1



Funds Brought to Madison to Supplement or Supplant Taxpayer Dollars

- Southern CT Gas Grant of \$22,000 to help fund a more efficient heating system for Island Avenue School
- Federal Drug Free Community Grant is providing \$625,000 over 5 years for mobilizing the community to better address youth substance abuse



Funds Brought to Madison to Supplement or Supplant Taxpayer Dollars

- Madison Chamber of Commerce provided a Grant of \$2,400 to fund a summertime Community Service Officer
- Ct Light and Power provided in-kind services in conducting energy audits of Town and School Buildings



Thank You

Madison Connecticut

