



TOWN OF MADISON

CONNECTICUT

Budget Public Hearing

Board of Finance

March 22, 2017
Polson Middle School Auditorium

Your Board of Finance Members

Mark Casparino, Vice Chair

Ron Cozean

Joe MacDougald, Chair

Bennett Pudlin

Jennifer Tung

Jason Ulstad

Overall Budget Process

- Begins in September with the Town and Education Staffs.
- Boards help build the budgets throughout the fall.
- Opens in January with a combined BOF-BOS meeting for town staff.
- Combined BOS-BOF-BOE meeting for the education budget.

The Process Up Till Now

- Education Budget has been approved by the Board of Education & Board of Selectmen.
- Town Budget has been approved by the Board of Selectmen.
- Both are only recently submitted to the Board of Finance.

Municipal Spending Cap

- The Cap is the greater of the inflation rate or 2.5% or more of the prior fiscal year's authorized general budget expenditures.
- Exemptions:
 - Debt Service
 - Special Education
 - Arbitration Awards
 - Disaster or Emergency Declarations

Tonight!

We Want to Hear From You!

- Tonight begins the Board of Finance Budget Review.
- Public Input is an incredibly important part of the process.
- But it doesn't stop here, please come to our meetings and workshops. (A meeting schedule can be found at [2017-2018 Budget Workshop Schedule](#))

What's next?

- Series of Board of Finance Budget Workshops
- Board of Finance Recommends 2017-2018 Budget
- Referendum, May 16, 2017
- Board of Finance to Set Mill Rate

The Board of Finance to Set Mill Rate

What does “Mill Rate” mean?

- The amount of tax payable per dollar of the assessed value of a property.
- One “Mill” is equivalent to one-tenth of a cent.

Example: One “Mill” equals \$0.001

Example: Current Mill Rate = 26.49

Assessed Value of Home = \$400,000

Taxes = \$400,000 x 26.49 x .001

Taxes = \$10,596

The Board of Finance to Set Mill Rate

What goes into the Mill Rate Calculation?

- Total Net Budgeted Expenditures (Budgeted Expenditures less anticipated revenues)
- Adjustments for Abatements and Deferrals (i.e. Senior Tax Freeze)
- Tax Collection Rate Assumptions
- Amount assigned from Fund Balance for the subsequent year's budget
- Net Grand List

The Board of Finance to Set Mill Rate

- *What does “Use of Fund Balance to reduce the Mill Rate” mean?*
 - Fund Balance is the accumulation of revenues over expenditures.
 - The Board of Finance has a Policy to assign a portion of Fund Balance to remain untouched.
 - Current FYE 2017 Projected Unaudited Unassigned Fund Balance (over the BOF Policy) is estimated at \$1.6 million
 - Excluding considerations for use of Fund Balance and State aid reductions
 - The Board of Finance may appropriate an amount of the Unassigned Fund Balance to offset the budgeted expenditures, which in turn reduces the Mill Rate.

Tonight's Proceedings

- Board of Ed Budget Presentation by Superintendent, Tom Scarice.
- Capital Improvement Program by CIP Chair, Jean Fitzgerald
- Town Budget Presented by First Selectman, Tom Banisch
- Questions and comments from the public.
- Please try to keep your *comments* to around 2 minutes so everyone can speak.



TOWN OF MADISON

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Budget Public Hearing

Board of Education

March 22, 2017
Polson Middle School Auditorium

Madison Public Schools

2017-2018 Recommended Budget

	2016-2017 Recommended Budget	2017-2018 Recommended Budget	Change from Approved Budget	% Change
General Education	\$31,523,138	\$31,742,029	\$218,891	.69%
Special Education	\$8,800,007	\$9,356,927	\$556,920	6.33%
School Facilities	\$5,192,564	\$5,359,743	\$167,179	3.22%
Health Insurance / Self-Funding	\$7,333,232	\$7,863,871	\$530,639	7.24%
Debt Service	\$2,637,263	\$2,596,635	(\$40,628)	-1.54%
Total Comprehensive BOE Budget	\$55,486,204	\$56,919,205	\$1,433,001	2.58%

Madison Public Schools 2017-2018 Recommended Budget

	2016-2017 Approved Budget	2017-2018 Recommended Budget	Change from Approved Budget	% Change
Total Comprehensive BOE Budget	\$55,486,204	\$56,919,205	\$1,433,001	2.58%
Breakdown of Budget Increase:				
• Health Insurance			530,639	.96%
• Personnel / Benefits			573,107	1.02%
• Unallocated Reduction			300,000	.54%
• Debt Service			(\$40,628)	-.07%
• Other			\$69,883	.13%
Total Recommended Increase to BOE Budget			\$1,433,001	2.58%

Approved Madison Public Schools Budget History

Year	Percent Increase	
2012-2013	0.76%	
2013-2014	2.41%	
2014-2015	1.22%	
2015-2016	2.49%	
2016-2017	3.09%	
2017-2018	2.58%	Recommended to BOF
	2.09% 6-year average	

Enrollment and Staffing Changes 2010-2011 through 2017-2018

Certified Staff Reductions = 1 position per 19.3 student enrollment decline, on average

Grades	Enrollment Changes 2010-2011 to 2017-2018	Certified Staffing Changes 2010 - 2011 to 2017 - 2018 (FTEs)	Classified Staffing Changes 2010 - 2011 to 2017 - 2018 (FTEs)
K - Grade 4	(290.0)	(17.1)	(10.6)
Grade 5 - Grade 6	(198.0)	(8.3)	(1.9)
Grade 7 - Grade 8	(194.0)	(10.0)	(1.6)
Grade 9 - Grade 12	<u>(163.0)</u>	<u>(4.3)</u>	<u>(1.0)</u>
Total	(845.0)	(43.7)	(15.1)
Total Certified and Classified		(58.8)	



TOWN OF MADISON

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Budget Public Hearing

Town of Madison and Madison

Public Schools

Capital Improvement Program

March 22, 2017

Polson Middle School Auditorium

The Committee Charge

The Committee shall:

- Evaluate and prioritize the requested capital expenditures
- Propose funding plans and the annual funding of capital project funds
- Submit a recommended Capital Improvement Program to the Board of Selectmen and the Board of Finance for review and approval

CIP Committee Review

- Reviewed the Requests submitted by the First Selectman in early October
- Held a Public Hearing, October 13, 2016
- Deliberated over 10 workshop meetings
- Consulted with Department Heads
- Held a Public Hearing, January 11, 2017
- Additional deliberations through January
- Recommended Capital Improvement Program to be submitted to the Board of Selectmen and Board of Finance

Town of Madison
Recommended Capital Needs by Department
CIP Committee Recommended
Fiscal year ended 2018 - 2022

Department	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	Total
Beach and Recreation	\$ 402,000	\$ 826,000	\$ 670,000	\$ 500,000	\$ 495,000	\$ 2,893,000
Education	360,800	357,261	5,000		165,000	\$ 888,061
Facilities	69,220	337,000	608,500	729,920	277,900	\$ 2,022,540
Public Safety	739,771	923,960	2,864,460	817,753	536,622	\$ 5,882,565
Public Works	712,400	707,728	750,080	775,255	814,135	\$ 3,759,598
Technology	142,500	285,000	360,000	335,000	135,000	\$ 1,257,500
Total Capital Expenditures	\$ 2,426,691	\$ 3,436,949	\$ 5,258,040	\$ 3,157,928	\$ 2,423,657	\$ 16,703,264

Town of Madison

Annual Capital Budget Summary

CIP Committee Recommended

Fiscal Year Ended 2018-2022

	Fiscal Year							
Capital Project Fund	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	Total	%
Ambulance Replacement	\$ 155,000	\$ 155,000	\$ 185,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 865,000	4.70%
Capital Non-Recurring Expenditures	1,353,306	1,393,905	1,435,722	1,478,794	1,523,157	1,568,852	7,400,430	40.18%
Communications	350,000	400,000	400,000	375,000	375,000	375,000	1,925,000	10.45%
Fire Protection Water Tanks		25,000	50,000	50,000	50,000	50,000	225,000	1.22%
Highway Equip & Town Vehicle	155,000	155,000	170,000	185,000	200,000	215,000	925,000	5.02%
Madison Hose Co. No. 1 Apparatus/Truck Repl	235,000	235,000	250,000	275,000	290,000	310,000	1,360,000	7.38%
Madison Hose Co. No. 1 Hose & Equip	25,000	25,000	45,000	55,000	55,000	65,000	245,000	1.33%
Major Roads	460,000	460,000	520,000	580,000	640,000	700,000	2,900,000	15.74%
NOMAD Apparatus/Truck Repl	130,000	130,000	130,000	130,000	130,000	130,000	650,000	3.53%
NOMAD Hose & Equip	60,000	50,000	50,000	50,000	50,000	50,000	250,000	1.36%
Police Vehicles	96,000	96,000	96,000	96,000	96,000	96,000	480,000	2.61%
Technology	187,000	195,000	225,000	275,000	300,000	200,000	1,195,000	6.49%
Total Capital Budget	\$ 3,206,306	\$ 3,319,905	\$ 3,556,722	\$ 3,724,794	\$ 3,884,157	\$ 3,934,852	\$ 18,420,430	100.00%
<i>Annual % Increase</i>	9.62%	3.54%	7.13%	4.73%	4.28%	1.31%		

CIP Website

<http://www.madisonct.org/592/Capital-Improvement-Program-Committee>



TOWN OF MADISON

CONNECTICUT

Budget Public Hearing

Board of Selectmen

March 22, 2017
Polson Middle School Auditorium

Board of Selectmen

- Tom Banisch, First Selectman
- Al Goldberg
- Robert Hale
- Scott Murphy
- Bruce Wilson

BOS Goals

- Develop a responsible Budget
- Continue existing programs
- Continue to support CIP
- Minimize impact to the tax payers by attempting to keep the mill Rate stable
- Introduce new ideas

BOS Recommended Budget 2017-2018

	Approved 2016-2017	Recommended 2017-2018	Change	Percent
Education	\$55,486,204	\$56,919,205	\$1,433,001	2.58%
Town Operations	18,086,863	18,670,583	583,720	3.23%
Health Insurance	1,821,330	1,920,667	99,337	5.45%
Capital Projects	3,206,306	2,996,306	(210,000)	(6.55%)
Debt Service	1,200,331	1,151,408	(48,923)	(4.08%)
Total Town	24,314,830	24,738,964	424,134	1.74%
Grand Total	\$79,801,034	\$81,658,172	\$1,857,138	2.33%

Town of Madison

2017-2018 BOS Recommended Town Budget

	2016-2017 Approved Budget	2017-2018 Recommended Budget	Change from Approved Budget	% Change
Total Comprehensive Town Budget	24,314,830	24,738,964	424,134	1.74%
Breakdown of Budget Increase:				
<ul style="list-style-type: none"> • Continued Operations <i>Mostly Salary/Benefits</i> • Health Insurance • Capital Projects • Debt Service 			583,720	2.41%
			99,337	.41%
			(210,000)	(.88%)
			(48,923)	(.20%)
Total Recommended Increase to Town Budget			424,134	1.74%

Town of Madison

Annual Capital Budget Summary

CIP Committee vs BOS Recommended

Fiscal Year 2017-2018

		Committee	BOS	Change
Capital Project Fund	2016-2017	2017-2018	2017-2018	
Ambulance Replacement	155,000	155,000	155,000	
Capital Non-Recurring Expenditures	1,353,306	1,393,906	1,153,306	(240,600)
Communications	350,000	400,000	350,000	(50,000)
Fire Protection Water Tanks		25,000		(25,000)
Highway Equip & Town Vehicle	155,000	155,000	155,000	
Madison Hose Co. No. 1 Apparatus/Truck Repl	235,000	235,000	235,000	
Madison Hose Co. No. 1 Hose & Equip	25,000	25,000	25,000	
Major Roads	460,000	460,000	460,000	
NOMAD Apparatus/Truck Repl	130,000	130,000	130,000	
NOMAD Hose & Equip	60,000	50,000	50,000	
Open Space				
Police Vehicles	96,000	96,000	96,000	
Technology	187,000	195,000	187,000	(8,000)
Total Capital Budget	3,206,306	3,319,906	2,996,306	(323,600)
Annual % Increase	9.62%	3.54%	-6.55%	

Other Board of Selectmen Considerations

- Recommend that the Board of Finance continue to use a Tax Collection Rate of 98.75%
 - Based on historical collections
- Recommend that the Board of Finance utilize \$750K from Fund Balance to offset the Mill Rate
- Recommend that the Board of Finance modify funding of CIP Projects

Questions

	Approved 2016-2017	Recommended 2017-2018	Change	Percent
Education	\$55,486,204	\$56,919,205	\$1,433,001	2.58%
Town Operations	18,086,863	18,670,583	583,720	3.23%
Health Insurance	1,821,330	1,920,667	99,337	5.45%
Capital Projects	3,206,306	2,996,306	(210,000)	(6.55%)
Debt Service	1,200,331	1,151,408	(48,923)	(4.08%)
Total Town	24,314,830	24,738,964	424,134	1.74%
Grand Total	\$79,801,034	\$81,658,172	\$1,857,138	2.33%