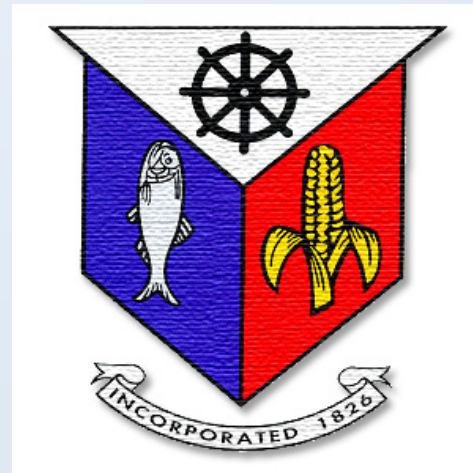


# Town of Madison, CT Board of Finance

**2017 – 2018  
Budget Public  
Hearing**



**APRIL 18, 2017**

# Board of Finance Members

Joseph MacDougald, Chairman

Mark Casparino, Vice Chair

Ron Cozean

Bennett Pudlin

Jennifer S. Tung

Jason Ulstad



# Tonight's Agenda

## 2017-2018 Budget

- Budget Overview
  - Budget Overview
  - State Funding Uncertainty
  - Mill Rate
- Capital Improvement Plan
- Detailed Budget as Presented by the Board of Finance – Subject to Change.
- Questions and Answers

# Town of Madison

## Board of Finance Recommended

### 2017-2018 Budget

	2016-2017 Approved Budget	2017-2018 Recommended Budget	Change From Last Year	Percent Change
<b>Town of Madison Budget</b>	24,314,830	24,966,439	651,609	2.68%
<b>Board of Education Budget</b>	55,486,204	56,919,205	1,433,001	2.58%
<b>Total Budget</b>	79,801,034	81,885,644	2,084,610	2.61%

# Potential State Funding Impact to the Town of Madison

*Governor's Proposed FYE 18 State Budget Impact on Madison  
as of February 8, 2017*

	Budgeted	Proposed	Change from
	FYE 2017	FYE 2018	17 Budget to 18 Proposed
Adult Education	6,941	7,501	560
ECS Grant	605,620		(605,620)
LOCIP	109,978	201,626	91,648
Pequot	19,466	19,020	(446)
Pilot	368,911	389,125	20,214
Town Aid Road	313,305	313,305	
Misc. Grants	2,000		(2,000)
MRSF Revenue Sharing	372,897	536,777	163,880
	1,799,118	1,467,354	(331,764)
Other:			
Special Education, Teachers Retirement			

# Mill Rate

What does “Mill Rate” mean?

- The amount of tax payable per dollar of the assessed value of a property.
- One “Mill” is equivalent to one-tenth of a cent.

**Example: One “Mill” equals 0.001**

**Example: Current Mill Rate = 26.49**

**Assessed Value of Home = \$400,000**

**Taxes = \$400,000 x 26.49 x .001**

**Taxes = \$10,596**

# Mill Rate

What goes into the Mill Rate Calculation?

- Total Net Budgeted Expenditures (Budgeted Expenditures less anticipated revenues)
- Adjustments for Abatements and Deferrals  
(i.e. Senior Tax Relief)
- Tax Collection Rate Assumptions
- Amount assigned from Fund Balance for the subsequent year's budget
  
- Net Grand List

# Mill Rate

- *What does “Use of Fund Balance to reduce the Mill Rate” mean?*
  - Fund Balance is the accumulation of revenues over expenditures.
  - The Board of Finance has a Policy to assign a portion of Fund Balance to remain untouched.
  - Projected Unassigned Fund Balance today: \$1.6 million.
  - The Board of Finance may appropriate an amount of the Unassigned Fund Balance to offset the budgeted expenditures, which in turn reduces the Mill Rate.



# Potential 2017-2018 Mill Rate Considering State Revenue Reductions

Total Town of Madison Budget, as presented=\$81,885,644

\$0 Assigned from Fund Balance = 27.48 Mill Rate  
.99 Mill Increase / 3.74% Increase

\$750,000 Assigned from Fund Balance = 27.22  
.73 Mill Increase / 2.76% Increase

# Town of Madison, CT and Madison Public Schools

Capital Improvement Program

2017 - 2018

April 18, 2017



# Committee Goals & Objectives

- Evaluate and prioritize the requested capital expenditures
- Propose funding plans and the annual funding of capital project funds
- Submit a recommended Capital Improvement Program to the Boards of Selectmen and Finance for review and approval

# CIP Committee Review

- Reviewed the Requests submitted by the First Selectman in early October
- Held a Public Hearing, October 13, 2016
- Deliberated over 10 workshop meetings
- Consulted with Department Heads
- Held a Public Hearing, January 11, 2017
- Additional deliberations through January
- Recommended Capital Improvement Program to be submitted to the Board of Selectmen and Board of Finance

**Town of Madison**  
**Recommended Capital Needs by Department**  
**CIP Committee Recommended**  
**Fiscal Year Ended 2018 - 2022**

<b>Department</b>	<b>2017-2018</b>	<b>2018-2019</b>	<b>2019-2020</b>	<b>2020-2021</b>	<b>2021-2022</b>	<b>Total</b>
Beach and Recreation	\$ 402,000	\$ 826,000	\$ 670,000	\$ 500,000	\$ 495,000	\$ 2,893,000
Education	360,800	357,261	5,000		165,000	\$ 888,061
Facilities	69,220	337,000	608,500	729,920	277,900	\$ 2,022,540
Public Safety	739,771	923,960	2,864,460	817,753	536,622	\$ 5,882,565
Public Works	712,400	707,728	750,080	775,255	814,135	\$ 3,759,598
Technology	142,500	285,000	360,000	335,000	135,000	\$ 1,257,500
<b>Total Capital Expenditures</b>	<b>\$ 2,426,691</b>	<b>\$ 3,436,949</b>	<b>\$ 5,258,040</b>	<b>\$ 3,157,928</b>	<b>\$ 2,423,657</b>	<b>\$ 16,703,264</b>

# Town of Madison

## Annual Capital Budget Summary

### CIP Committee Recommended

### Fiscal Year Ended 2018-2022

	Fiscal Year						
Capital Project Fund	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	Total
Ambulance Replacement	\$ 155,000	\$ 155,000	\$ 185,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 865,000
Capital Non-Recurring Expenditures	1,353,306	1,393,905	1,435,722	1,478,794	1,523,157	1,568,852	7,400,430
Communications	350,000	400,000	400,000	375,000	375,000	375,000	1,925,000
Fire Protection Water Tanks		25,000	50,000	50,000	50,000	50,000	225,000
Highway Equip & Town Vehicle	155,000	155,000	170,000	185,000	200,000	215,000	925,000
Madison Hose Co. No. 1 Apparatus/Truck Repl	235,000	235,000	250,000	275,000	290,000	310,000	1,360,000
Madison Hose Co. No. 1 Hose & Equip	25,000	25,000	45,000	55,000	55,000	65,000	245,000
Major Roads	460,000	460,000	520,000	580,000	640,000	700,000	2,900,000
NOMAD Apparatus/Truck Repl	130,000	130,000	130,000	130,000	130,000	130,000	650,000
NOMAD Hose & Equip	60,000	50,000	50,000	50,000	50,000	50,000	250,000
Police Vehicles	96,000	96,000	96,000	96,000	96,000	96,000	480,000
Technology	187,000	195,000	225,000	275,000	300,000	200,000	1,195,000
<b>Total Capital Budget</b>	<b>\$ 3,206,306</b>	<b>\$ 3,319,905</b>	<b>\$ 3,556,722</b>	<b>\$ 3,724,794</b>	<b>\$ 3,884,157</b>	<b>\$ 3,934,852</b>	<b>\$ 18,420,430</b>
<i>Annual % Increase</i>	9.62%	3.54%	7.13%	4.73%	4.28%	1.31%	

# CIP RECAP

- CIP Committee
  - **Recommended Annual Capital Budget \$3,319,905 (+3.54%)**
- Board of Selectman
  - Reduction to Capital non-Recurring Expenditures (CNRE) of \$240,600
  - Reduction to Communications of \$50,000
  - Reduction to Fire Protection Water Tank Fund of \$25,000
  - Reduction to Technology Fund of \$8,000
  - **Recommended Annual Capital Budget \$2,996,305 (-6.55%)**
- Board of Finance
  - Restored to Capital non-Recurring Expenditures (CNRE) \$140,600
    - \$50,000 State Required Improvements to Route 1 Salt Meadow Park Entrance
    - \$90,600 Other Funding
  - Restored to Communications Fund \$50,000
  - Restored to Fire Protection Water Tank Fund \$25,000
  - **Recommended Annual Capital Budget \$3,211,906 (+.17%)**

# Town of Madison

## Annual Capital Budget Summary

### Board of Finance Recommended

### Fiscal Year Ended 2018-2022

The following represents the Annual Capital Budget that is included in the Total Recommended Budget

Capital Project Fund	Fiscal Year						Total
	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	
Ambulance Replacement	\$ 155,000	\$ 155,000	\$ 185,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 865,000
Capital Non-Recurring Expenditures	1,353,306	1,293,906	1,435,722	1,478,794	1,523,157	1,568,852	7,300,431
Communications	350,000	400,000	400,000	375,000	375,000	375,000	1,925,000
Fire Protection Water Tanks		25,000	50,000	50,000	50,000	50,000	225,000
Highway Equip & Town Vehicle	155,000	155,000	170,000	185,000	200,000	215,000	925,000
Madison Hose Co. No. 1 Apparatus/Truck Repl	235,000	235,000	250,000	275,000	290,000	310,000	1,360,000
Madison Hose Co. No. 1 Hose & Equip	25,000	25,000	45,000	55,000	55,000	65,000	245,000
Major Roads	460,000	460,000	520,000	580,000	640,000	700,000	2,900,000
NOMAD Apparatus/Truck Repl	130,000	130,000	130,000	130,000	130,000	130,000	650,000
NOMAD Hose & Equip	60,000	50,000	50,000	50,000	50,000	50,000	250,000
Police Vehicles	96,000	96,000	96,000	96,000	96,000	96,000	480,000
Technology	187,000	187,000	225,000	275,000	300,000	200,000	1,187,000
<b>Total Capital Budget</b>	<b>\$ 3,206,306</b>	<b>\$ 3,211,906</b>	<b>\$ 3,556,722</b>	<b>\$ 3,724,794</b>	<b>\$ 3,884,157</b>	<b>\$ 3,934,852</b>	<b>\$ 18,312,431</b>
<i>Annual % Increase</i>	9.62%	.17%	10.73%	4.73%	4.28%	1.31%	



# CIP Web Location

- <http://www.madisonct.org/592/Capital-Improvement-Program-Committee>

Back to the Budget

# Budget Changes Made to Date...

	2016/2017 Approved Budget	Board of Selectman Recommended Budget	Board of Finance Recommended Budget	BOF Changes from BOS
Town of Madison Budget	24,314,830	24,915,193	24,966,439	227,475
Board of Education Budget	55,486,204	56,919,205	56,919,205	0
Total Budget	79,801,034	81,658,169	81,885,644	227,475
Percentage Increase	2.58%	2.33%	2.61%	

# Town of Madison

	2016/2017 Approved Budget	2017/2018 BOF Recommended Budget	Change	% Increase
<b>Operational Budget</b>	17,457,381	18,036,364	578,983	2.38%
<b>Private Schools</b>	299,482	306,094	6,612	.02%
<b>Capital Projects</b>	3,206,306	3,211,906	5,600	.02%
<b>Planned &amp; Cycled Maint.</b>	130,000	140,000	10,000	0.04%
<b>Health Insurance</b>	1,821,330	1,920,667	99,337	.41%
<b>Debt Service</b>	1,200,331	1,151,408	(48,923)	(.20%)
<b>Total</b>	<b>24,314,830</b>	<b>24,966,439</b>	<b>651,609</b>	<b>2.68%</b>

# Madison Public Schools

	2016/2017 Approved Budget	2017/2018 BOF Recommended Budget	Change	% Increase
<b>General Education</b>	31,523,138	31,742,029	218,891	.39%
<b>Special Ed.</b>	8,800,007	9,356,927	556,920	1.00%
<b>School Facilities</b>	4,858,064	5,050,243	192,179	.26%
<b>Planned &amp; Cycled Maint.</b>	284,500	309,500	25,000	.05%
<b>Health Insurance</b>	7,333,232	7,863,871	530,639	.96%
<b>Debt Service</b>	2,637,263	2,596,635	(40,628)	(.07%)
<b>Total</b>	<b>55,486,204</b>	<b>56,919,205</b>	<b>1,433,001</b>	<b>2.58%</b>

# Budget Overview

- Board of Education Budget
  - Total Increase: 2.58%
- Town Budget
  - Total Increase: 2.68%
- TOTAL Town and Board of Education Budget
  - Total Increase: 2.61%

**Questions?**