

TOWN OF MADISON BUDGET

REQUESTS FOR APPROPRIATIONS FOR GENERAL TOWN GOVERNMENT AND BOARD OF EDUCATION

EXPENDITURES FROM JULY 1, 2020 TO JUNE 30, 2021

Acting under Section 772 of the General Statutes of the State of Connecticut Revision of 1949, the Town of Madison has created a Board of Finance. The following is a preliminary estimate of the necessary monies for the running of the Town of Madison for the fiscal year beginning July 1, 2020 to June 30, 2021 made by the Board of Education and the Town Government Officials for submission to and action by the Board of Finance. Also, an estimate of expenditures for the current fiscal period from July 1, 2019 to June 30, 2020.

Department	Actual	Actual	Approved	Estimated	Requested	Recommended by		Difference	Estimated	Net
	Revenues	Expenditures	Budget	Budget	Budget	Board of	Board of	From PY	Revenues	Cost
	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021	Selectmen	Finance	Approved Budget	2020-2021	to Town
TOWN GOVERNMENT DEPARTMENTS	4,927,569	22,187,379	23,472,344	23,655,522	24,205,073	25,358,063	25,016,455	1,544,111	3,176,019	21,840,436
HEALTH INSURANCE / SELF FUNDING		1,911,688	1,947,648	1,947,648	1,968,284	1,968,284	1,968,284	20,636		
DEBT SERVICE		1,107,934	1,142,159	1,142,159	1,317,434	1,317,434	1,317,434	175,275		
PRIVATE SCHOOLS	7,577	139,976	178,689	178,689	179,659	179,659	179,659	970		
TOTAL TOWN GOVERNMENT	4,935,146	25,346,977	26,740,840	26,924,018	27,670,450	28,823,440	28,481,832	1,740,992	3,176,019	25,305,813
BOARD OF EDUCATION										
GENERAL EDUCATION		31,697,577	31,724,303	31,704,097	32,077,481	32,077,481	32,077,481	353,178		
SPECIAL EDUCATION / STUDENT SERVICES		10,469,591	10,706,180	10,783,947	10,991,040	10,991,040	10,991,040	284,860		
SCHOOL FACILITIES		5,591,616	5,483,150	5,425,589	5,582,738	5,582,738	5,582,738	99,588		
SUB TOTAL		47,758,784	47,913,633	47,913,633	48,651,259	48,651,259	48,651,259	737,626	7,000	48,644,259
HEALTH INSURANCE / SELF FUNDING		7,854,049	7,997,298	7,997,298	8,006,830	8,006,830	8,006,830	9,532		
DEBT SERVICE		2,554,223	2,137,172	2,137,172	2,020,613	2,020,613	2,020,613	(116,559)		
TOTAL BOARD OF EDUCATION	441,660	58,167,056	58,048,103	58,048,103	58,678,701	58,678,701	58,678,701	630,598	7,000	58,671,701
BUDGET GRAND TOTAL	5,376,806	83,514,033	84,788,943	84,972,121	86,349,151	87,502,141	87,160,533	2,371,590	3,183,019	83,977,514

Revenue Columns exclude Tax Revenue.

Schedules supporting the requested budget amounts are on file in the Finance office.

Status of projected unassigned Fund Balance as of 3/02/20 (net of Board of Finance 10% Fund Balance Reserve Policy) 5,246,242

AMOUNT REQUESTED TO FUND TOWN GOVERNMENT FOR 2020-2021 28,481,832
 AMOUNT APPROVED TO FUND TOWN GOVERNMENT FOR 2019-2020 26,740,840
 INCREASE IN AMOUNT TO FUND TOWN GOVERNMENT: 1,740,992

AMOUNT REQUESTED TO FUND EDUCATION FOR 2020-2021 58,678,701
 AMOUNT APPROVED TO FUND EDUCATION FOR 2019-2020 58,048,103
 INCREASE IN AMOUNT TO FUND EDUCATION 630,598

GRAND TOTAL REQUEST FOR 2020-2021 87,160,533
 GRAND TOTAL APPROVED FOR 2019-2020 84,788,943
 INCREASE IN AMOUNT TO FUND TOWN AND EDUCATION: 2,371,590

BUDGET GRAND TOTAL, NET 83,977,514
 PRELIMINARY PROJECTED AMOUNT TO BE USED FROM FUND BALANCE (500,000)
 NET AMOUNT TO BE RAISED BY TAXES 83,477,514
 PROVISION OF UNCOLLECTED TAXES 1,081,182
 ESTIMATED SENIOR AND FIREMEN'S TAX RELIEF 795,000
 ESTIMATED AFFORDABLE HOUSING ABATEMENTS 20,000
 ESTIMATED COLLECTION OF BACK TAXES (157,500)
 GROSS AMOUNT TO BE RAISED BY TAXES 85,216,196
 STATE REVENUE INCLUDED IN THE ANTICIPATED REVENUE AMOUNTS 413,125

In accordance with State of Connecticut Executive Order 7I, Item 13, the Board of Selectmen has authorized the Board of Finance to adopt the Fiscal Year 2020-2021 Town of Madison and Board of Education Budgets and to set the mill rate on May 5, 2020.

Respectfully Submitted,
 Jean Fitzgerald Peggy Lyons Judith Friedman
 Erin Duques Kenneth Kaminsky Alfred J. Goldberg
 Fillmore McPherson Scott Murphy Justin Murphy
 Bruce Wilson John Picard

TOWN OF MADISON

Department	Actual	Actual	Approved	Estimated	Requested	Recommended by		Difference	Estimated	Net
	Revenues 2018-2019	Expenditures 2018-2019	Budget 2019-2020	Budget 2019-2020	Budget 2020-2021	Board of Selectmen	Board of Finance	From PY Appr. Budget	Revenues 2020-2021	Cost to Town
ASSESSOR'S OFFICE										
-SALARIES		217,633	254,440	262,184	274,593	274,593	274,593	20,153		
-OPERATIONS / EXPENSE		30,319	47,900	47,900	57,205	57,205	57,205	9,305		
-RESERVE APPROPRIATIONS		80,000	84,000	84,000	84,000	84,000	84,000			
TOTAL / ASSESSOR'S OFFICE		327,952	386,340	394,084	415,798	415,798	415,798	29,458		415,798
BEACH AND RECREATION										
-SALARIES		1,106,030	1,144,609	1,153,795	1,224,465	1,308,604	1,256,899	112,290		
-OPERATIONS / EXPENSE		273,044	367,240	452,240	399,599	399,599	388,847	21,607		
-OPERATIONS / CAPITAL		11,631	71,000	71,000	71,000	71,000	71,000			
TOTAL / BEACH AND RECREATION	251,242	1,390,705	1,582,849	1,677,035	1,695,064	1,779,203	1,716,746	133,897	385,500	1,331,246
BOARD OF ASSESSMENT APPEALS										
-SALARIES		998	1,000	1,000	1,000	1,000	1,000			
-OPERATIONS / EXPENSE		74	120	120	120	120	120			
TOTAL / BOARD OF ASSESS APPEALS		1,072	1,120	1,120	1,120	1,120	1,120			1,120
BUILDING DEPARTMENT										
-SALARIES		133,071	133,793	142,880	129,005	129,005	129,005	(4,788)		
-OPERATIONS / EXPENSE		44,014	42,707	42,707	43,657	43,657	42,857	150		
TOTAL / BUILDING DEPARTMENT	442,994	177,085	176,500	185,587	172,662	172,662	171,862	(4,638)	450,000	(278,138)
CNRE										
-CAPITAL PROJECT FUNDS		1,372,348	1,443,906	1,443,906	1,372,704	1,772,704	1,772,704	328,798		
TOTAL / CNRE		1,372,348	1,443,906	1,443,906	1,372,704	1,772,704	1,772,704	328,798		1,772,704
COMMUNITY SUPPORT SERVICES										
-OPERATIONS / EXPENSE		36,711	23,949	23,949	26,500	26,500	26,500	2,551		
TOTAL / COMMUNITY SUPPORT SERVICES		36,711	23,949	23,949	26,500	26,500	26,500	2,551		26,500
CONSERVATION COMMISSION										
-OPERATIONS / EXPENSE		1,178	6,328	6,328	5,000	5,000	5,000	(1,328)		
TOTAL / CONSERVATION COMM		1,178	6,328	6,328	5,000	5,000	5,000	(1,328)		5,000
CONTINGENCY										
CONTINGENCIES			71,250	71,250	71,250	71,250	71,250			
-OPERATIONS / EXPENSE			71,250	71,250	71,250	71,250	71,250			
TOTAL / CONTINGENCY			71,250	71,250	71,250	71,250	71,250			71,250
COURTS										
-OPERATIONS / EXPENSE		5,837	6,304	6,304	6,304	6,304	6,304			
TOTAL / COURTS		5,837	6,304	6,304	6,304	6,304	6,304			6,304
ECONOMIC DEVELOPMENT										
-OPERATIONS / EXPENSE		6,245	13,979	13,979	13,979	13,979	13,979			
TOTAL / ECONOMIC DEVELOPMENT		6,245	13,979	13,979	13,979	13,979	13,979			13,979
ELECTION EXPENSE										
-SALARIES		29,046	49,000	49,000	55,180	62,488	55,180	6,180		
-OPERATIONS / EXPENSE		41,797	14,500	14,500	24,283	24,283	24,283	9,783		
TOTAL / ELECTION EXPENSE		70,843	63,500	63,500	79,463	86,771	79,463	15,963		79,463
EMPLOYEE BENEFITS										
-OPERATIONS / EXPENSE		2,833,559	3,053,919	3,053,919	3,383,371	3,345,875	3,345,875	291,956		
-RESERVE APPROPRIATIONS		50,000	50,000	50,000	50,000	50,000	50,000			
TOTAL / EMPLOYEE BENEFITS		2,883,559	3,103,919	3,103,919	3,433,372	3,395,876	3,395,876	291,956		3,395,876

Department	Actual Revenues 2018-2019	Actual Expenditures 2018-2019	Approved Budget 2019-2020	Estimated Budget 2019-2020	Requested Budget 2020-2021	Recommended by Board of Selectmen	Recommended by Board of Finance	Difference From PY Appr. Budget	Estimated Revenues 2020-2021	Net Cost to Town
FIRE, AMBULANCE, CIVIL PREP										
-SALARIES		113,966	124,105	126,632	128,567	128,567	128,567	4,462		
-OPERATIONS / EXPENSE		877,325	998,275	998,275	1,000,070	1,253,070	1,253,070	254,795		
-OPERATIONS / CAPITAL		20,000								
-CAPITAL PROJECTS FUND		636,615	585,400	585,400	657,400	657,400	657,400	72,000		
TOTAL / FIRE, AMBULANCE, CIVIL PREP	2,441	1,647,906	1,707,780	1,710,307	1,786,037	2,039,037	2,039,037	331,257	2,000	2,037,037
FISCAL SERVICES DEPARTMENT										
-OPERATIONS / EXPENSE		301,329	345,490	362,789	395,726	466,726	395,726	50,236		
TOTAL / FISCAL SERVICES DEPARTMENT	1,014,979	301,329	345,490	362,789	395,726	466,726	395,726	50,236	585,000	(189,274)
HEALTH DEPARTMENT										
-SALARIES		177,982	188,199	208,709	225,892	225,892	225,892	37,693		
-OPERATIONS / EXPENSE		43,651	44,502	44,502	44,502	44,502	44,002	(500)		
TOTAL / HEALTH DEPARTMENT	57,065	221,633	232,701	253,211	270,394	270,394	269,893	37,193	53,000	216,893
HISTORIC DISTRICT										
-SALARIES		129	900	900	900	900	900			
-OPERATIONS / EXPENSE		29	436	436	436	436	436			
TOTAL / HISTORIC DISTRICT		158	1,336	1,336	1,336	1,336	1,336			1,336
HUMAN RESOURCES										
-SALARIES		167,064	177,976	182,582	174,863	174,863	174,863	(3,113)		
-OPERATIONS / EXPENSE		8,750	19,350	19,350	28,350	28,350	28,350	9,000		
TOTAL / HUMAN RESOURCES		175,814	197,326	201,932	203,213	203,213	203,213	5,887		203,213
LAND USE										
-SALARIES		273,950	263,530	266,122	248,766	248,766	248,766	(14,764)		
-OPERATIONS / EXPENSE		15,530	21,420	21,420	21,420	21,420	21,420			
TOTAL / LAND USE	14,624	289,480	284,950	287,542	270,186	270,186	270,186	(14,764)	18,000	252,186
LIBRARY										
-OPERATIONS / EXPENSE		1,004,842	1,154,841	1,154,841	1,154,841	1,479,643	1,304,841	150,000		
TOTAL / LIBRARY		1,004,842	1,154,841	1,154,841	1,154,841	1,479,643	1,304,841	150,000		1,304,841
POLICE SERVICES										
-SALARIES		3,143,254	2,960,326	2,970,326	2,979,751	2,979,751	2,979,751	19,425		
-OPERATIONS / EXPENSE		369,568	410,668	410,668	413,668	413,668	413,668	3,000		
-CAPITAL PROJECTS FUND		98,854	96,000	96,000	120,000	120,000	120,000	24,000		
TOTAL / POLICE SERVICES	169,040	3,611,676	3,466,994	3,476,994	3,513,419	3,513,419	3,513,419	46,425	66,475	3,446,944
ANIMAL CONTROL										
-SALARIES		74,519	71,768	71,768	72,510	72,510	72,510	742		
-OPERATIONS / EXPENSE		5,930	6,583	6,583	6,583	6,583	6,583			
TOTAL / ANIMAL CONTROL		80,449	78,351	78,351	79,094	79,094	79,094	742		79,094
COMMUNICATIONS										
-SALARIES		585,174	664,283	665,892	666,074	666,074	666,074	1,791		
-OPERATIONS / EXPENSE		101,739	138,436	138,436	148,115	148,115	148,115	9,679		
-CAPITAL PROJECTS FUND		604,272	450,000	485,836	460,000	500,000	500,000	50,000		
TOTAL / COMMUNICATIONS		1,291,185	1,252,719	1,290,164	1,274,188	1,314,188	1,314,188	61,470		1,314,188
PUBLIC WORKS										
-SALARIES		1,022,087	1,092,220	1,115,962	1,130,699	1,130,699	1,130,699	38,479		
-OPERATIONS / EXPENSE		938,951	1,006,893	921,893	921,893	921,893	921,893	(85,000)		
-OPERATIONS / CAPITAL		9,875	17,900	17,900	17,900	17,900	17,900			
-CAPITAL PROJECTS FUND		674,475	675,000	822,344	750,000	750,000	750,000	75,000		
TOTAL / PUBLIC WORKS		2,645,388	2,792,013	2,878,099	2,820,493	2,820,493	2,820,493	28,479		2,820,493

Department	Actual Revenues 2018-2019	Actual Expenditures 2018-2019	Approved Budget 2019-2020	Estimated Budget 2019-2020	Requested Budget 2020-2021	Recommended by Board of Selectmen	Recommended by Board of Finance	Difference From PY Appr. Budget	Estimated Revenues 2020-2021	Net Cost to Town
PUBLIC WORKS / MAINTENANCE										
-SALARIES		239,630	313,478	315,597	328,279	328,279	328,279	14,801		
-OPERATIONS / EXPENSE		975,665	1,039,596	1,039,596	1,079,155	1,079,155	1,079,155	39,559		
-OPERATIONS / CAPITAL		140,000	111,046	111,046	111,046	111,046	111,046			
TOTAL / PUB WRKS/MAINTENANCE		1,355,295	1,464,120	1,466,239	1,518,480	1,518,480	1,518,480	54,360		1,518,480
PUBLIC WORKS / LANDFILL										
-OPERATIONS / EXPENSE		123,238	125,727	125,727	127,727	127,727	127,727	2,000		
TOTAL / PUBLIC WORKS / LANDFILL	15,340	123,238	125,727	125,727	127,727	127,727	127,727	2,000	12,257	115,470
PUBLIC WORKS / TOWN CAMPUS										
-OPERATIONS / EXPENSE		55,275	67,902	67,902	67,902	67,902	67,902			
TOTAL / PUBLIC WORKS / TOWN CAMPUS		55,275	67,902	67,902	67,902	67,902	67,902			67,902
BOARD OF SELECTMEN										
-SALARIES		174,085	174,757	181,364	186,182	186,182	186,182	11,425		
-OPERATIONS / EXPENSE		17,808	19,700	19,700	19,796	19,796	19,796	96		
TOTAL / BOARD OF SELECTMEN	1,180,569	191,893	194,457	201,064	205,978	205,978	205,978	11,521	245,922	(39,944)
SENIOR CITIZEN										
-SALARIES		380,186	496,471	505,154	474,628	480,628	480,628	(15,843)		
-OPERATIONS / EXPENSE		33,318	55,437	55,437	44,237	44,237	44,237	(11,200)		
TOTAL / SENIOR CITIZEN	20,013	413,504	551,908	560,591	518,865	524,865	524,865	(27,043)	27,000	497,865
TAX COLLECTOR										
-SALARIES		138,282	146,866	158,443	164,630	164,630	164,630	17,764		
-OPERATIONS / EXPENSE		39,857	26,050	26,050	28,275	28,275	28,275	2,225		
TOTAL / TAX COLLECTOR	363,611	178,139	172,916	184,493	192,905	192,905	192,905	19,989	281,600	(88,695)
TECHNOLOGY DEPARTMENT										
-SALARIES		139,200	141,519	143,060	146,403	146,403	146,403	4,884		
-CAPITAL PROJECTS FUND		405,946	255,000	255,000	140,000	140,000	140,000	(115,000)		
TOTAL / TECHNOLOGY DEPARTMENT		592,943	445,019	446,560	334,902	334,902	334,902	(110,116)		334,902
TOWN ADMINISTRATION										
-OPERATIONS / EXPENSE		495,122	661,102	487,201	718,809	698,305	698,305	37,203		
TOTAL / TOWN ADMINISTRATION	684,146	594,392	759,602	585,701	818,810	798,306	798,306	38,703	413,125	385,181
TOWN CLERK										
-SALARIES		193,240	199,561	208,868	210,158	214,399	210,159	10,598		
-OPERATIONS / EXPENSE		48,189	48,354	48,354	50,533	50,533	50,533	2,179		
-RESERVE APPROPRIATIONS		10,000	10,000	10,000	10,000	10,000	10,000			
TOTAL / TOWN CLERK	586,966	251,429	257,915	267,222	270,691	274,932	270,691	12,777	558,500	(287,808)
TOWN COUNSEL										
-OPERATIONS / EXPENSE		150,286	200,000	200,000	200,000	200,000	200,000			
TOTAL / TOWN COUNSEL		150,286	200,000	200,000	200,000	200,000	200,000			200,000
YOUTH SERVICES										
-SALARIES		675,374	751,204	776,368	800,316	820,816	800,316	49,112		
-OPERATIONS / EXPENSE		61,930	86,379	86,378	84,854	84,854	84,854	(1,525)		
-OPERATIONS / CAPITAL		286	750	750	1,500	1,500	1,500	750		
TOTAL / YOUTH SERVICES	124,539	737,590	838,333	863,496	886,668	907,170	886,670	48,337	77,640	809,030
TOWN GOVERNMENT DEPARTMENTS	4,927,569	22,187,379	23,472,344	23,655,522	24,205,071	25,358,063	25,016,455	1,544,111	3,176,019	21,840,436

MADISON PUBLIC SCHOOLS

Department	Actual	Actual	Approved	Estimated	Requested	Recommended by		Difference	Estimated	Net
	Revenues	Expenditures	Budget	Budget	Budget	Board of	Board of	From PY	Revenues	Cost
	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021	Selectmen	Finance	Estimated Bud.	2019-2020	to Town
11TH COURSE STIPENDS		13,750	15,000	22,500	15,000	15,000	15,000	(7,500)		
CERT TEACHERS		22,193,541	22,397,733	22,360,042	22,725,388	22,725,388	22,725,388	365,346		
CERT ADMIN		2,374,232	2,069,516	2,052,191	2,056,755	2,056,755	2,056,755	4,564		
EPED		227,800	216,452	213,173	223,948	223,948	223,948	10,775		
CO CURRICULAR		419,343	428,741	443,498	450,325	450,325	450,325	6,827		
EARLY RETIREMENT		251,395	239,378	249,676	235,869	235,869	235,869	(13,807)		
DIRECTORS / MANAGERS		335,097	342,383	342,383	355,228	355,228	355,228	12,845		
OFFICE STAFF		1,519,637	1,484,158	1,476,358	1,504,559	1,504,559	1,504,559	28,201		
PARAPROFESSIONAL		1,929,569	2,026,037	2,034,822	2,073,962	2,073,962	2,073,962	39,140		
CUSTODIANS		1,576,005	1,606,452	1,606,452	1,622,796	1,622,796	1,622,796	16,344		
MEDIA STAFF		212,710	228,553	238,498	245,100	245,100	245,100	6,602		
SUPERVISION		222,877	309,067	330,836	343,717	343,717	343,717	12,881		
SCHOOL HEALTH SERVICES		378,362	355,855	342,203	358,144	358,144	358,144	15,941		
EVENT STAFF		15,565	2,000	2,000	2,000	2,000	2,000			
ATHLETIC TRAINER		39,056	39,935	39,935	40,933	40,933	40,933	998		
ATTENDANCE INCENTIVE		14,699	12,500	12,500	13,500	13,500	13,500	1,000		
THERAPISTS / OCCUP & PHYS		412,490	399,171	407,156	413,898	413,898	413,898	6,742		
SUBSTITUTE TEACHERS		409,769	374,966	346,772	340,000	340,000	340,000	(6,772)		
CERT SUBS / SPED		62,463	23,000	23,421	23,000	23,000	23,000	(421)		
SUBS / SCHOOL HEALTH SERVICES		12,902	16,320	30,320	16,320	16,320	16,320	(14,000)		
CLASSIFIED SUBS / SPED		25,822	17,000	17,000	17,000	17,000	17,000			
CLASSIFIED SUBS		14,531	16,000	16,000	16,000	16,000	16,000			
OVERTIME		125,035	64,834	64,834	63,575	63,575	63,575	(1,259)		
CUSTODIAL / CASUAL LABOR		91,980	93,806	93,806	93,806	93,806	93,806			
LIFE INSURANCE		51,042	50,700	50,700	49,950	49,950	49,950	(750)		
SOCIAL SECURITY		502,587	573,055	573,055	592,815	592,815	592,815	19,760		
MEDICARE		452,750	464,668	464,668	476,038	476,038	476,038	11,370		
FSA ADMINISTRATION		2,913	3,000	3,000	2,500	2,500	2,500	(500)		
PENSION-DEF BENEFIT		952,922	1,006,873	1,006,873	1,111,860	1,111,860	1,111,860	104,987		
PENSION-DEF CONTRIBUTION		742	735	3,235	6,231	6,231	6,231	2,996		
UNEMPLOYMENT		49,525	100,000	88,000	50,000	50,000	50,000	(38,000)		
WORKER'S COMP		275,241	290,000	280,356	283,477	283,477	283,477	3,121		
DISABILITY INSURANCE		68,685	70,200	70,200	72,000	72,000	72,000	1,800		
UNBUDGETED EXPENSE		75,000	75,000	75,000	75,000	75,000	75,000			
LABOR & LEGAL SVCS		225,263	110,000	163,000	110,000	110,000	110,000	(53,000)		
PROGRAM EVALUATION		152,539	131,438	131,570	140,300	140,300	140,300	8,730		
STAFF DEVELOPMENT		202,449	255,611	255,707	234,540	234,540	234,540	(21,167)		
NEASC ACCREDITATION SERVICE		4,155	4,280	4,280	4,408	4,408	4,408	128		
STUDENT SUPPORT SERVICES		19,886	43,000	53,000	51,000	51,000	51,000	(2,000)		
ADULT EDUCATION		42,000	45,000	45,000	45,000	45,000	45,000			
PROF/TECH SERVICES		1,278,322	1,168,527	1,228,774	1,265,118	1,265,118	1,265,118	36,344		
PROF/TECH MEDICAL		10,376	13,380	13,380	13,380	13,380	13,380			
DISPOSAL/RECYCLING		68,208	73,200	73,200	73,200	73,200	73,200			
SNOW REMOVAL		55,033	64,945	64,945	64,946	64,946	64,946	1		
REPAIRS & MAINT		732,600	559,798	555,173	677,944	677,944	677,944	122,771		
TECH/INFRASTRUCTURE		42,000	42,000	42,000	42,000	42,000	42,000			
EMERGENCY MAINTENANCE		50,000	50,000	50,000	50,000	50,000	50,000			
KITCHEN MAINTENANCE		5,708	13,401	13,401	13,401	13,401	13,401			
TREATMENT PLANT REPAIRS		55,552	29,000	29,000	29,000	29,000	29,000			
REPAIR/CONTRACTS		30,487	36,500	36,500	36,500	36,500	36,500			
ALARM SERVICES		6,100	12,372	12,372	12,372	12,372	12,372			
TELEPHONE MAINTENANCE		10,820	14,024	14,024	14,024	14,024	14,024			
RENTAL AGREEMENTS		28,480	29,755	29,755	29,827	29,827	29,827	72		
TREE SERVICES		8,828	8,828	8,828	8,828	8,828	8,828			

Department	Actual	Actual	Approved	Estimated	Requested	Recommended by		Difference	Estimated	Net
	Revenues	Expenditures	Budget	Budget	Budget	Board of	Board of	From PY	Revenues	Cost
	2018-2019	2018-2019	2019-2020	2019-2020	2020-2021	Selectmen	Finance	Estimated Bud.	2019-2020	to Town
PURCHASE SERVICES		400	600	200	184	184	184	(16)		
STUDENT ACTIV TRANS		53,498	32,211	33,211	31,247	31,247	31,247	(1,964)		
REG TRANSPORTATION		1,839,147	1,927,000	1,927,000	1,975,000	1,975,000	1,975,000	48,000		
FUEL/ TRANSPORTATION		218,987	283,000	283,000	283,000	283,000	283,000			
SCHOOL CHOICE TRANSPORT		61,617	64,100	64,100	65,700	65,700	65,700	1,600		
SPED TRANSPORTATION		1,202,310	1,188,962	1,188,962	1,168,079	1,168,079	1,168,079	(20,883)		
GENERAL INSURANCE		293,845	279,652	279,797	287,116	287,116	287,116	7,319		
STUDENT INSURANCE		10,000	17,731	17,731	18,263	18,263	18,263	532		
TELECOMMUNICATIONS		133,206	148,570	150,178	150,178	150,178	150,178			
POSTAGE		19,130	21,188	20,435	21,188	21,188	21,188	753		
REPORTS/PUBLIC RELATIONS		4,380	4,650	4,450	4,650	4,650	4,650	200		
LEGAL NOTICES & ADS		502	900	900	900	900	900			
PRINTING & BINDING		40,936	50,062	47,032	48,746	48,746	48,746	1,714		
PRINTING/INSTRU SUPPLIES		43,044	36,957	38,757	34,994	34,994	34,994	(3,763)		
TUITION/ TYPICALS		(123,577)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)			
EXT PLACE-PUBLIC		557,071	611,981	557,655	520,250	520,250	520,250	(37,405)		
EXT PLACE-PRIVATE		1,517,749	1,500,009	1,450,009	1,528,235	1,528,235	1,528,235	78,226		
SCHOOL CHOICE TUITION		61,740	76,000	76,000	76,000	76,000	76,000			
EXTENDED YEAR SERVICES		101,928	100,000	112,985	106,000	106,000	106,000	(6,985)		
EXT PLACEMENT / GENERAL ED			10,000	10,000	10,000	10,000	10,000			
TRAVEL (STAFF)		26,121	27,695	27,695	27,600	27,600	27,600	(95)		
TRAVEL (BOE)			320	320	320	320	320			
MISC PURCH SERVICES		11,742	8,500	8,500	8,850	8,850	8,850	350		
OFFICE SUPPLIES		37,756	40,485	43,240	40,644	40,644	40,644	(2,596)		
INSTRUCTIONAL SUPPLIES		427,257	437,012	434,123	430,025	430,025	430,025	(4,098)		
INSTRUCTIONAL SOFTWARE		17,916	19,500	19,500	27,327	27,327	27,327	7,827		
CUSTODIAL SUPPLIES		80,115	82,132	82,132	90,332	90,332	90,332	8,200		
MAINTENANCE SUPPLIES		76,315	78,000	78,000	78,000	78,000	78,000			
SUPP-FIELDS & GROUNDS		109,746	112,900	112,900	112,900	112,900	112,900			
PLANNED AND CYCLED MAINTENANCE		359,500	359,500	359,500	359,500	359,500	359,500			
GAS SERVICES		232,375	268,638	268,638	268,639	268,639	268,639	1		
HEATING FUEL			10,944	10,944	10,944	10,944	10,944			
WATER		45,540	42,650	42,650	42,650	42,650	42,650			
ELECTRICITY		715,664	770,358	770,358	770,358	770,358	770,358			
EQUIPMENT MAINTENANCE		20,779	21,672	21,672	21,672	21,672	21,672			
TEXTBOOKS / REPLACEMENT		36,031	35,969	35,804	33,583	33,583	33,583	(2,221)		
TEXTBOOKS / NEW		65,895	36,500	36,500	36,500	36,500	36,500			
AWARDS		7,778	4,500	4,500	4,500	4,500	4,500			
MEDIA SUPPLIES		45,831	40,032	38,004	36,528	36,528	36,528	(1,476)		
PERIODICALS		20,174	27,951	27,951	27,951	27,951	27,951			
PRINT COLLECTION		15,962	53,304	53,304	53,304	53,304	53,304			
STAFF UNIFORMS		5,258	5,258	5,258	5,258	5,258	5,258			
UNIFORMS/STUDENT GROUPS		19,400	24,000	24,000	24,000	24,000	24,000			
SUPPLIES		68,579	67,818	69,364	67,560	67,560	67,560	(1,804)		
EQUIPMENT		137,329	156,479	150,372	143,482	143,482	143,482	(6,890)		
OS SOFTWARE		262,482	262,500	262,500	262,500	262,500	262,500			
EQUIP-LEASE/PURCHASE		39,120	39,120	39,120	39,120	39,120	39,120			
COMPUTER HARDWARE		464,967	468,500	478,238	468,500	468,500	468,500	(9,738)		
PUBLIC SAFETY		(431)	6,623	6,623	6,623	6,623	6,623			
DUES, FEES & MEMBERSHIPS		59,664	62,353	63,449	65,177	65,177	65,177	1,728		
ATHLETIC EVENT FEES		15,163	10,700	10,700	10,700	10,700	10,700			
REDUCTION TO BOARD OF EDUC		(40,000)	(40,000)	(40,000)	(40,000)	(40,000)	(40,000)			
TOTAL BOARD OF EDUCATION	\$441,660	\$47,758,784	\$47,913,633	\$47,913,633	\$48,651,259	\$48,651,259	\$48,651,259	\$737,626	\$7,000	\$48,644,259

Town of Madison
Board of Finance Recommended Capital Improvement Program
Annual Capital Budget Funding
Fiscal Years 2020-2021 through 2024-2025

The following represents the Annual Capital Budget/Fiscal Year 2020-2021 is included in the Total Board of Finance Recommended Budget

Capital Project Fund	2019-2020	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	Total
Ambulance Replacement	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$500,000
Capital Non-Recurring Expenditures	1,443,906	1,372,704	1,413,885	1,456,302	1,499,991	1,544,990	\$7,287,872
Communications	450,000	500,000	525,000	480,000	250,000	250,000	\$2,005,000
Fire Protection Water Tanks	40,000	75,000	75,000	75,000	75,000	75,000	\$375,000
Highway Equip & Town Vehicle	155,000	170,000	190,000	195,000	200,000	225,000	\$980,000
Madison Hose Co. No. 1 Apparatus/Truck Repl	275,000	290,000	310,000	310,000	310,000	250,000	\$1,470,000
Madison Hose Co. No. 1 Hose & Equip	25,400	25,400	34,200	28,400	28,400	28,400	\$144,800
Major Roads	520,000	580,000	640,000	700,000	760,000	820,000	\$3,500,000
NOMAD Apparatus/Truck Repl	130,000	130,000	130,000	130,000	130,000	130,000	\$650,000
NOMAD Hose & Equip	15,000	37,000	37,000	37,000	37,000	37,000	\$185,000
Police Vehicles	96,000	120,000	120,000	120,000	120,000	136,000	\$616,000
Technology	255,000	140,000	150,000	160,000	170,000	180,000	\$800,000
Unallocated Capital Funding		400,000					\$400,000
Total Capital Budget	\$3,505,306	\$3,940,104	\$3,725,085	\$3,791,702	\$3,680,391	\$3,776,390	\$18,913,672

Capital Expenditures by Department

The following represents annual Capital Expenditures out of the Capital Projects Fund

Fiscal Years 2020-2021 through 2024-2025

Department	2020-2021	2021-2022	2022-2023	2023-2024	2024-2025	Total
Beach and Recreation	\$452,000	\$1,126,178	\$175,000	\$55,000	\$350,000	\$2,158,178
Education	415,201	1,018,478				\$1,433,679
General Government	20,000	185,000				\$205,000
Facilities	246,467	332,841	1,056,850	1,385,048	1,084,265	\$4,105,471
Public Safety	903,177	1,172,765	718,366	466,856	1,357,856	\$4,619,020
Public Works	2,090,867	1,724,726	786,200	797,000	1,070,000	\$6,468,793
Technology	135,000	135,000	135,000	135,000	135,000	\$675,000
Total Capital Expenditures	\$4,262,712	\$5,694,988	\$2,871,416	\$2,838,904	\$3,997,121	\$19,665,141

Excludes any Capital Expenditures with a possible General Obligation Bond Source

RESERVE FUNDS

Project	2019-2020				2020-2021			Difference From PY
	Beginning Balance 7/1/2019	Approved Budget/Spec Appr	Estimated Expenditures (Revenue)	Projected Ending Bal 6/30/2020	Requested Budget 2020-2021	Budget Recommended by Board of Selectman	Board of Finance	
Energy Assistance	342			342				
Severance Pay	14,146	50,000	12,744	51,402	50,000	50,000	50,000	
Def Contribution Pension	10,483			10,483				
Self Insurance	84,646	45,000	30,285	99,361	45,000	45,000	45,000	
Revaluation	5,587	84,000	37,088	52,499	84,000	84,000	84,000	
Debt Service	335,063		(405,948)	741,011				
Planning	50,227	50,000	9,500	90,727	50,000	50,000	50,000	
BOE External Placements	285,000			285,000				
GASB 45 -OPEB	9,741			9,741				
Historical Document Preservation		10,000	10,000		10,000	10,000	10,000	
Total	795,235	239,000	(306,331)	1,340,566	239,000	239,000	239,000	

Schedules supporting the requested budget amounts are on file in the Finance office.

CAPITAL PROJECT FUNDS

Project	2019-2020				2020-2021			Difference from PY (excludes Spec App)
	Beginning Balance 7/1/2019	App. Budget/Projected Spec App/State Reimb/Transfers	Estimated Expenditures (Revenues)	Projected Ending Balance 6/30/2020	Requested Budget	Board of Selectman	Board of Finance	
CNRE, Master	2,783,499	1,443,906	1,995,329	2,232,076	1,372,704	1,372,704	1,372,704	(71,202)
Technology	605,186	255,000	738,278	121,908	140,000	140,000	140,000	(115,000)
Highway Equipment	69,557	155,000	162,260	62,297	170,000	170,000	170,000	15,000
Major Roads	17,998	520,000	347,147	190,851	580,000	580,000	580,000	60,000
Police Vehicles	5,079	96,000	97,272	3,807	120,000	120,000	120,000	24,000
Communication Equipment	82,759	485,836	518,566	50,029	460,000	500,000	500,000	50,000
Truck Replacement-Madison Hose	1,141,165	275,000	1,400,000	16,165	290,000	290,000	290,000	15,000
Truck Replacement-North Madison	522,875	130,000	548,622	104,253	130,000	130,000	130,000	
Ambulance	56,062	100,000	25,799	130,263	100,000	100,000	100,000	
Hose Equipment-Madison Hose	122	25,400	24,935	587	25,400	25,400	25,400	
Hose Equipment-North Madison	17,678	15,000	26,805	5,873	37,000	37,000	37,000	22,000
Water Tanks-North Madison	162,751	40,000		202,751	75,000	75,000	75,000	35,000
Open Space	192,149			192,149				
Unallocated Capital Funding						400,000	400,000	400,000
Total	5,656,880	3,541,142	5,885,013	3,313,009	3,500,104	3,940,104	3,940,104	434,798

Schedules supporting the requested budget amounts are on file in the Finance office.

SPECIAL APPROPRIATIONS / FUND BALANCE FISCAL YEAR 2019-2020

Department	Line Item	Amount
PUBLIC WORKS	TO COMPLETE TUXIS WALKWAY PROJECT	147,344
COMMUNICATIONS	TO FUND UPGRADES	35,836
Total		183,180

SPECIAL APPROPRIATIONS / CONTINGENCY FISCAL YEAR 2019-2020

Department	Line Item	Amount
HEALTH	TO FUND FOR INCREASE COSTS FOR HAZARDOUS WASTE REMOVAL	6,240
PRIVATE SCHOOLS	TO FUND HEALTH SERVICES FOR OUR LADY OF MERCY PREPARATORY ACADEMY	21,080
Total		27,320